#### SOMERSET WEST CITY IMPROVEMENT DISTRICT BUSINESS PLAN

### 1 JULY 2025 - 30 JUNE 2030

FOR THE

#### **CONTINUATION AND ONGOING MANAGEMENT**

OF THE

### SOMERSET WEST CITY IMPROVEMENT DISTRICT NPC

(NPC Reg. No. 2015/250540/08)



Prepared by:

The Somerset West City Improvement District NPC

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#### A. MOTIVATION REPORT

#### Introduction

The Somerset West City Improvement District (SWCID) was formally established in 2015 providing supplementary and enhanced public safety and urban cleaning services in close cooperation with the City's Waste Services Department and Law Enforcement Services Branch as well as the South African Police Service (SAPS) to regain the cleanliness of the area and the safety of property and business owners and the community.

The Somerset West Central Business District (CBD) area supports a business mix including various retailers, offices, and small shopping malls, especially along Main Road. At the time of implementation, the public environment was in a fair state, but indications of urban degradation were clearly visible throughout the area. Most business and property owners were aware of crime, concerned about crime or have been directly affected by crime in the area. With the implementation of the SWCID the area was improved through public safety patrols, cleaned up of litter including the removal of illegal posters and graffiti and the urban environment was repaired including repairs to sidewalks and public infrastructure. The perception survey conducted in 2019 showed a marked improvement of the overall status of the SWCID area compared to the overall impressions noted in 2014.

With its third term renewal imminent, the SWCID is repositioning itself to address the significant impact of large volumes of commuters in the CBD area and the associated potential for urban decay, traffic congestion, littering and increased opportunities for crime that may impact the entire SWCID area. In the light of these challenges the SWCID aims to continue to motivate property owners to enhance their investments and work closely with the City of Cape Town to upgrade its facilities around the Public Transport Interchange.

The improvements and upgrades proposed in this business plan is funded by an additional rate levied on rateable property located within the SWCID. Both commercial and residential property owners will contribute to the improvements and upgrades.

Company: Somerset West City Improvement District NPC (SWCID) Non-Profit Company

Company Registration No: 2015/250540/08

**Registered Office:** 135 Main Road, Somerset West SP, Western Cape, 7130

SWCID Directors: Portfolio:

Michelle Stander - Cleansing

Yolanda Van Der Spuy - Social Upliftment

Bertus De Waal - Marketing

Dawid Jacobus Malan - Urban Maintenance

Gerhard Nel Jnr - Public Safety

Principle Board Observer - Norman McFarlane
Alternative Board Observer - Chantal Cerfontein

Ward - 84
Sub-Council - 8

**Sub-Council Manager** - Erika Williams

**Auditors** - C2M Chartered Accountants

Accountant - Nicolene Cooke's Accounting Services

Company Secretarial Duties - C2M Chartered Accountants

**SWCID Management** - Geocentric Urban Management

- 2, 12<sup>th</sup> Street Elsies River, 7490

info@geocentric.co.zawww.geocentric.co.za

- 021 565 0901

Public Safety Service Provider - Secure Rite Security - 086 010 3099

#### SWCID Area

**Northern Boundary:** From the intersection of Caledon Road and Lourensford Road eastwards along Caledon Street to Gordon Street to include all properties south of Caledon Street.

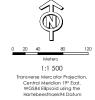
**Eastern Boundary:** From the intersection of Celadon Street and Gordon Street southwards to the intersection of Fagan and Andries Pretorius Street to include all the Properties to the east that borders onto Fagan Street

**Southern Boundary:** From the intersection of Fagan Street and Andries Pretorius Street westwards along Andries Pretorius Street up to the intersection with Stellendal Road.

**Western Boundary:** From the intersection of Stellendal Road northwards along Stellendal Road, then crossing Main Road and along Lourensford Road to include all properties bordering of Lourensford Road up to the intersection of Caledon Road.

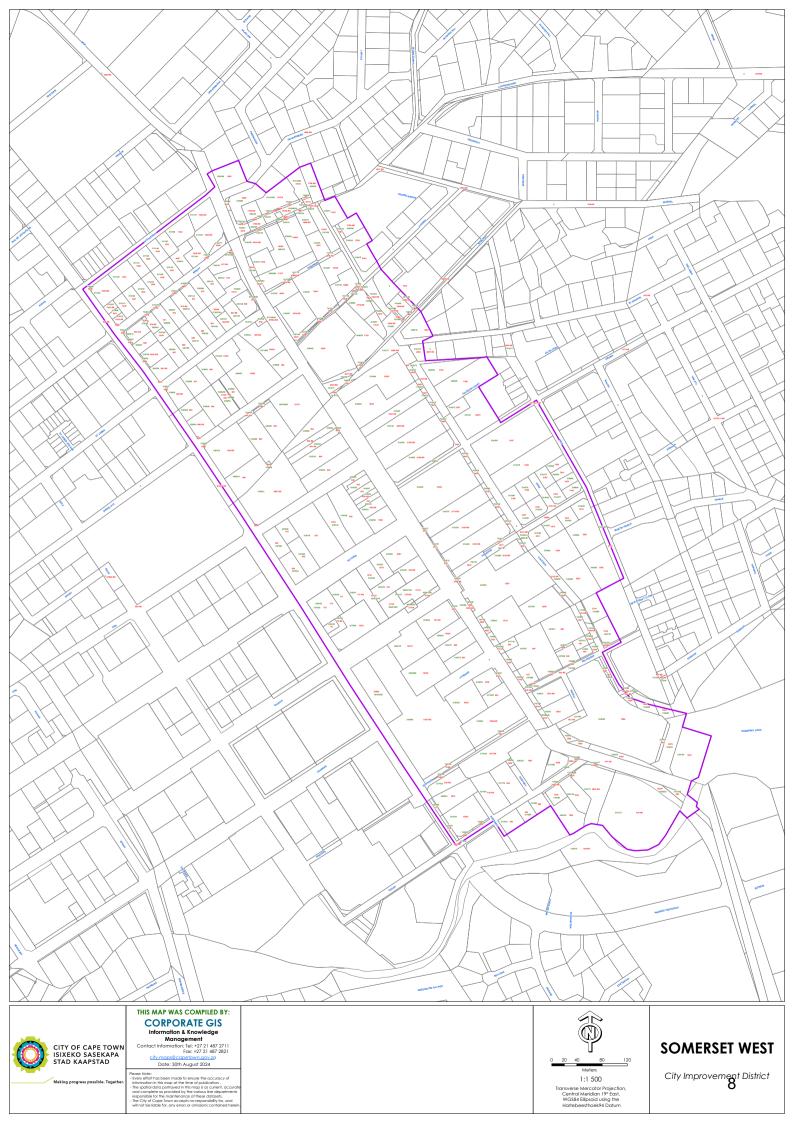






### **SOMERSET WEST**

City Improvement District



#### **SWCID Mission**

It is the mission of the SWCID to implement and maintain a strategy to counter urban degeneration of the area by creating a safe and attractive Central Business District.

#### **SWCID Vision**

The vision of the SWCID is to establish and maintain a safe, clean, well-managed Central Business District that attracts and retains business investment and activities in the area.

#### **SWCID Goals**

- To attract shoppers and businesses to the area.
- To attract new investors and investment into the area.
- To encourage the maintenance and upgrading of private properties and public spaces in the area.
- To assist with the management and solution to the issues of people living on the streets of Somerset West.

The core values of the SWCID are focussed on the delivery of supplementary and enhanced municipal services to the community of property and business owners and those that work and visit the area. The Board and the appointed management entity and service providers aim to deliver these services in a cost-effective and sustainable manner. This requires consistent evaluation of the performance of the service providers and the execution of the day-to-day business of the SWCID in a transparent and accountable manner. Typically, this is achieved through:

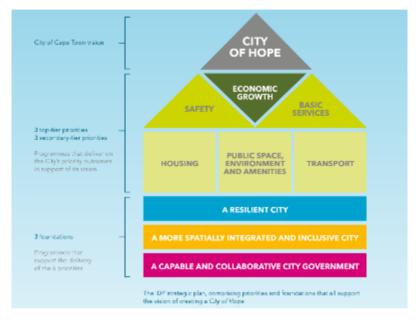
- rigorous reporting to the Board of Directors and the City of Cape Town,
- facilitation of local community participation in board meetings and members' meetings of the CID company,
- proper accounting and financial reporting that meet auditing standards,
- the submission of annual reports to the local community, and
- publication of all relevant documentation online.

#### Consistency with Integrated Development Plan (IDP)

#### Introduction

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The SWCID's supplementary and enhanced services are consistent with the City's IDP objectives with specific reference to the following programmes:

- Safety. The Public Safety plan supports effective Law Enforcement to make communities safer and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- e Economic Growth. The SWCID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and SWCID therefore directly supports further economic growth.



- Cleaning and the environment. The SWCID urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the city, creating safe, quality public spaces whilst supporting environmental sustainability as noted in Objective 4, 9 and 11 of the IDP. The waste minimisation and cleaning activities provided as a supplementary service further enhances the basic services provided by the City of Cape Town.
- **Urban Maintenance.** The SWCID's urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.
- **Social Development.** The SWCID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities as noted in Objective 15 of the IDP.

Each of these priorities and objectives are considered within each of the main service areas of the SWCID business plan and highlighted in each section.

#### Proposed continuation of existing services

To address the needs of the area the SWCID will address six focus areas namely:

- a) The management of the SWCID operations.
- b) The provision of public safety and security measures in the public areas only.
- c) The cleaning, greening and maintenance of the public spaces in the area.
- d) In co-operation with the relevant City of Cape Town departments, actions will continue to address and monitor urban management issues related to the public infrastructure in the SWCID.
- e) Through constructive partnerships with all the role-players in the SWCID the recycling initiative will be continued to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area; and
- f) Marketing and promotional efforts will continue to promote the SWCID as a well-managed and functioning business and residential node.

#### Improving Public Safety

To improve safety and security the SWCID will continue with a comprehensive and integrated public safety plan for the area in conjunction with an appointed public safety service provider.

The SWCID initiative and the inherent security situation of the area require the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on roaming vehicles and foot patrols with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as the SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the SWCID. This plan involves the deployment of Public Safety Patrol Officers (like the concept of Neighbourhood Safety Ambassadors) and a public CCTV surveillance system to provide a reassuring presence on streets 7 days a week.

#### **Public Safety Patrol Officers**

The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional "eyes and ears" for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of the SAPS and the local authority law enforcement. A small group of well-trained public safety patrol officers have proven to be very successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training, communication skills and homeless outreach services. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure.

It is proposed that 4 public safety foot patrol officers be deployed in the SWCID, Monday to Friday between 06:30 and 17:30. In addition, the area will be patrolled by one public safety patrol vehicles on 24 hour/7 days a week basis. The public safety deployment will be supported by a comprehensive radio and communications network linked to a supporting control room to be supplied by the service provider.



#### The public safety plan includes.

- 4 x public safety patrol officers patrolling the area on foot, Monday to Sunday during the daytime (06:30 17:30). All officers will wear reflective vests displaying their role as Public Safety Officers whist conforming to the regulations of the PSIRA Act which may change from time to time.
- 1 x public safety patrol vehicle with one officer patrolling the area Monday to Sunday during dayshift.
- 1 x public safety patrol vehicle co-branded with both the logos of the SWCID and the service provider patrolling the area on a 24/7 basis with two officers patrolling the area Monday to Sunday during night shift.
- Radio communications network.
- Centralised Control Room and CCTV monitoring

CCTV camera network comprising of cameras and monitoring as set out in the implementation plan time scale.

#### Assistance from the City of Cape Town

The SWCID further enhances its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort is focused on utilising the services of one Law Enforcement officer from the City of Cape Town in the area. These services are often made available to CIDs by the City of Cape Town. These officers:

- Can enforce compliance with By-Laws and Policies
- Have powers of arrest
- Can Issue appropriate fines for the transgression of City By-laws
- Enhance safety and security in the SWCID.

#### **CCTV Surveillance Project**

The budget and business plan also incorporates the continued management and development of a CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras was expended on the last 3 years. The SWCID network consist of 11 Pan-Tilt-Zoom (PTZ) cameras. The cameras assist in acting as a deterrent and further assist in the monitoring of areas that are difficult to or less frequently patrolled by foot patrollers and patrol vehicles. The cameras also assist in directing foot patrollers and patrol vehicles to specific problems when detected. In the new term the current fleet of cameras will be upgraded and five new cameras will be added in selected locations pending approval from the City of Cape Town.

#### Operational security forum

To facilitate an integrated approach, the SWCID will continue to participate in a safety and security forum in association with the appointed security service provider. This will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area



- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

This forum will continue to encourage the involvement of members of the SWCID, property owners, tenants, businesses, and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at this operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum is ideally attended by the following stakeholder groups:

- The preferred public safety service provider employed by the City Improvement District
- The cleansing supervisor of the City Improvement District
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services
- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.

#### Perimeter security and security applications

Existing property owners and businesses will be encouraged to improve existing security applications on their property. This includes initiatives to encourage property owners and businesses to secure their perimeters as the SWCID public safety service provider may only operate in the public space.

The public safety services as planned is in support of the IDP, directly supporting the top-tier priorities of Safety, Economic Development and Basic Services. The envisioned public safety services support Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer communities).

The budget for the provision of Public Safety was R 3 110 101 or 64% of the annual budget of Year 1 of the Business Plan. The cost of the proposed public safety service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Public Safety	R 2 691 000	R 2 879 370	R 3 080 926	R 3 296 591	R 3 527 352	R 15 475 239
Law Enforcement	R 260 000	R 280 800	R 303 264	R 327 525	R 353 727	R 1525316
CCTV Monitoring	R 159 101	R 170 238	R 182 155	R 194 906	R 208 549	R 914 949
Total	R 3 110 101	R 3 330 408	R 3 566 345	R 3 819 022	R 4 089 628	R 17 915 504

#### Maintenance and Cleansing

Most established Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service to provide the supplementary and enhanced cleaning services required in their areas. To establish the most effective cleaning plan the strategy will continue to support existing waste management services, identify specific management problems and areas, and assist in developing additional waste management and cleaning plans for the area.

The plan will be executed with a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be maintained by:

- Developing and implementing a plan to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.
- After a base level of repair and reinstatement has been achieved the SWCID team will implement local actions to correct minor issues.

In addition, the urban maintenance team will in consultation with the relevant City Departments assist with:

Graffiti removal from non-municipal infrastructure where possible.



- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the SWCID Implementation.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.







The cleaning contingent will deploy the team in various areas and rotate through the SWCID. Team members can be recruited from homeless people seeking gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 4 x urban maintenance workers per day. The shifts will be run Monday to Friday from 08:30 to 16:30.
- The urban maintenance team workers will wear PPE and reflective vests with both the logos of the SWCID and the service provider
- 1 x urban maintenance supervisor (may be the CID manager)

The following equipment will be required:

- General cleaning equipment such as spades, picks, etc.
- General maintenance tools such as scrapers, paint brushes, spanners etc.
- Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

The cleaning and urban management services as planned are in support of the IDP. The SWCID is working towards the **continuous development and improvement of the urban environment** through **public safety**, **cleaning**, **urban management** and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The Maintenance and Cleansing services as planned are also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the Objective 4 of the IDP (Well managed and modernized infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The SWCID will work closely with the City of Cape Town regarding solid waste objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimization and recycling program).

The budget for the provision of maintenance and cleansing services was R 492 405 or 10% of the annual budget of Year 1 of the Business Plan. The cost of the proposed cleaning and urban cleaning and maintenance service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term	
Cleansing	R 472 405	R 505 473	R 540 856	R 578 716	R 619 227	R 2 716 678	
Maintenance	R 110 250	R 116 865	R 123 877	R 132 548	R 141 827	R 112 742	
Total	R 492 405	R 526 673	R 563 328	R 602 537	R 602 537	R 2 829 420	

#### **Environmental Development**

#### **Recycling Initiative**

The Environmental Development component of the business plan is dedicated to fostering sustainable practices within our community while enhancing the overall aesthetic appeal of our urban landscape. Our recycling initiative is at the forefront of this effort, aimed at reducing the environmental impact of waste disposal by diverting recyclable materials away from landfills. This includes separating all recyclable items from the urban waste collected by our cleaning teams while sweeping streets and services public litter bins.

#### Greening

In addition to our recycling initiative, the Environmental Development aspect of the business plan also focuses on beautifying our urban landscape. We understand that a green and pleasant environment enhances the quality of life for our residents and attracts visitors to our area. To this end, we plan to invest in planting trees and creating potted gardens throughout the district. This initiative not only adds to the visual appeal of



our community but also brings numerous environmental benefits such as improved air quality, reduced urban heat island effects, and increased biodiversity.







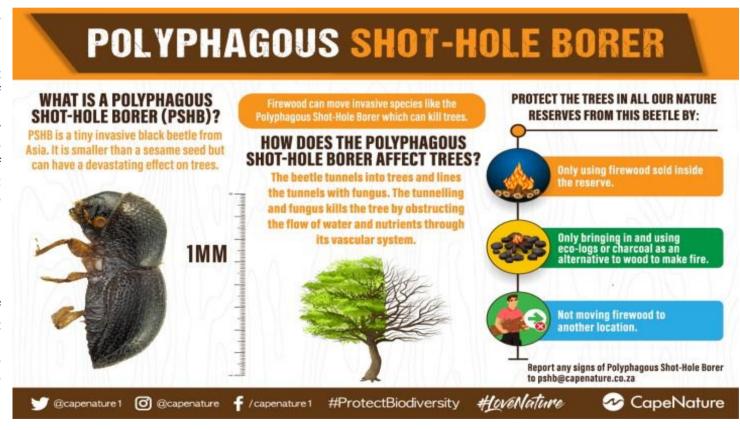
The Environmental Development as planned are in support of the delivery of services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimisation and recycling program).

The cost of the proposed environmental development service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Environmental Development	R 10 000	R 10 600	R 11 236	R 11 910	R 12 625	R 56 371

# Polyphagous shot hole borer (PSHB) beetle

Since 2017, when the first report was received in South Africa of the tiny but seemingly invincible polyphagous shot hole borer (PSHB) beetle, also known as the tree-killing beetle, thousands of trees have died or had to be cut down in urban areas, native forests and more recently in fruit crops. It has been found that a number of susceptible species in Cape Town were in the southern suburbs. With 65 million urban trees at risk of dying in cities over the next three decades, unless the situation is controlled, the SWCID undertakes to notify the City if an infestation is detected in the area.



#### Social and Economic Development

The social issues of the area are varied and complex and no single plan or approach will adequately address these issues. The SWCID will continue to coordinate social intervention actions with the various NGO's and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people certain NGOs have presented the opportunity to direct their work programmes to include maintenance and cleansing services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary and enhanced service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment.

The SWCID has used this approach successfully in the current 5-year term and will continue to use and develop the strategy in the new term. The work teams from the shelters have specifically assisted with the SWCID recycling initiative with good successes.

The social upliftment programmes as planned is in support of the IDP Social Development objectives. The SWCID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities. This is in support of Objective 15 (Building a more spatially Integrated and Inclusive City).

The budget for the provision of social development is R 50 000 or 1% of the annual budget of Year 1 of the Business Plan. The cost of the proposed social upliftment program during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Social and Economic Development	R 50 000	R 53 000	R 56 180	R 59 551	R 63 124	R 281 855

#### Communication

The focus will be on communicating with the members, businesses and property owners of the SWCID will focus on:

Maintaining an informative website.

- Distributing SWCID flyers and/or newsletters reflecting the initiatives and successes of the SWCID.
- Promoting the SWCID amongst the local businesses and industries.
- Promote community pride through the initiatives of the SWCID in making the area cleaner and safer.
- Promoting the SWCID through high visibility branding on the patrol vehicles.
- Promoting the SWCID though high visibility uniforms with SWCID branding for the patrol officers and maintenance workers.

#### Supporting the Village Collective Initiative

The Somerset West Village Collective was established as a vehicle to promote a partnership approach to transform and renew the Somerset West CBD. The aim is to re-establish the CBD as a place to live, work, visit and shop. The SWCID Board and members agreed to support the Village Collective initiative as a founding member through the 2023-24 and 2024-25 financial years and the results have been encouraging.

This business plan includes SWCID financial support as well as joint marketing initiatives for the next 5-year term and is reflected as a project on the 5-year term budget.

#### **Property Owner Supported Projects**

Property owners with the financial means to contribute beyond their additional Municipal Property Rates for the SWCID will be encouraged to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras of properties in strategic locations.
- Job creation and skills development opportunities.
- Funding of voluntary additional services including landscaping of public spaces through an "adopt a spot" initiative.
- Funding of additional public safety patrols in the public area.
- Funding for the contracting of additional City of Cape Town Law enforcement officers.
- Donation of supplies and equipment for the operations of the SWCID such as uniforms, branding, signage, cleaning equipment.

All additional funding to be approved at an AGM and included into the next year's Implementation Plan and Budget.

#### 5-Year Budget of the SWCID

The 5-year budget for the implementation and operations of the SWCID is set out in Annexure A. It reflects the identified needs of the SWCID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all properties in the area and this attracts VAT. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any SWCID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City's Rates Policy.

#### Financial Impact of the CID

The Expenditure Budget for each year of the Business Plan:

YEAR	TOTAL	REVENUE	REVENUE	% INCREASE IN			
	EXPENDITURE	(Funding Source:	(Other Funding	ADDITIONAL			
		Additional Rates)	Source e.g.	RATES			
			Accumulated	REQUIREMENT			
			Surplus / Donations				
			/ Sponsorship /				
			Parking etc.)				
1	R 4 885 676	R 4 785 676	R 100 000	8.8%			
2	R 5 221 235	R 5 121 235	R 100 000	7%			
3	R 5 580 259	R 5 480 259	R 100 000	7%			
4	R 5 963 269	R 5 863 269	R 100 000	7%			
5	R 6 371 790	R 6 271 790	R 100 000	7%			

In line with the City's CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary. Additional rates attract VAT @ 15%.

The property rate is calculated by the City annually during the City's budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID.

The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation or Supplementary Valuation causing the CID budget to be spread over an increased or reduced total municipal valuation base.

The CID By-law allows for differentiated additional rates between categories of rateable property and as such a residential and non-residential additional rate is applicable in the SWCID.

Property owners who receive a full or partial rates rebate will not pay additional rates.

The SWCID budget and additional property rates` are approved by Council with the City`s budget and are applicable over a financial year, which starts on 1 July.

Individual contributions for residential and non-residential properties can be calculated as follows:

Municipal valuation  $x R 0.XXXXXX = Annual contribution (VAT excl.) - Note: R 0.XXXXXX represents the approved ID additional property rate. Annual contribution (VAT excl.) <math>\div 12 = Average monthly contribution (VAT excl.)$ Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

#### **Proposed Management Structure**

The SWCID is managed by a board of directors, elected by the members of the Somerset West City Improvement District NPC. A Board of Directors consists of property owners within the SWCID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved SWCID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the SWCID. The supplementary and enhanced services provided by the SWCID should represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The SWCID is managed by a management company manager appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All the above is subject to monitoring and oversight by various departments in the City of Cape Town. CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An Annual General Meeting is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The budget for the provision of management and administrative services is R 576 450 or 12 % of the annual budget of Year 1 of the Business Plan. Provision is made for bad debt at 3% and depreciation of 1.5% in Year 1 of the Business Plan. The cost of the proposed management and administration services for the five-year term is summarized below.

Description	Year 1	ear 1 Year 2		Year 4	Year 5	Total expenditure over 5-year term	
Management and administration	R576 450	R 611 037	R647 699	R 686 561	R727 755	R 3 249 502	

#### Permissible Amendments to the Business Plan

If, at any time, it was decided that the geographical boundaries of SWCID needed to change, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary and enhanced municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

The SWCID signed a Memorandum of Agreement with the Roads Infrastructure Management (RIM) Department, who is responsible for the management and maintenance of all road infrastructure assets falling under the auspices of the Urban Mobility Directorate. This agreement allows the SWCID to seek permission to provide enhanced maintenance tasks related to road infrastructure.

The SWCID signed a Memorandum of Agreement with the Recreation and Parks Department. This agreement allows the SWCID to seek permission to provide enhanced greening tasks related to parks and public open spaces.

The SWCID Board evaluates the need to contract Law Enforcement Officers from the City of Cape Town Safety and Security Directorate on an annual basis and if deemed necessary enters into an annual Memorandum of Agreement with the Safety and Security Directorate to provide these officers.

There are currently no other plans to investigate or explore significant changes to the strategy or operations of the SWCID and therefore no other such actions are noted here.

Should any significant changes be required, such changes will be subject to approval of the Members of the SWCID at an Annual or Special General Meeting.

#### List of all Rateable Properties within the CID

A list of all the rateable properties within the SWCID is attached as Annexure A.



# SOMERSET WEST CITY IMPROVEMENT DISTRICT (SWCID) 5 YEAR IMPLEMENTATION PLAN

1st July 2025 to 30th June 2030

			N	1ANAG	EMENT	AND O	PERATIC	ONS			
NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUR	RATION IN V	NEEKS, MC	NTHS OR Y	EARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process.  Review service provider
											appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	<b>→</b>				<b>→</b>	Manager and Board	Operational	Well documented recruitment and selection process.  For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor	Year 1	<b>→</b>					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	<del>                                      </del>	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.

NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY per year	DUR	ATION IN	WEEKS, MO	NTHS OR Y	EARS	RESPONSIBLE	REPORTING	COMMENTS
140.	70.00.012.0	INDICATOR		Y1	Y2	Y3	Y4	Y5	INESI ONSIDEE		COMMENTS
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub- council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance  • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance  Directors change  Auditors change  Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	<b>→</b>	<b>→</b>	Manager and Board	Operational	Maintain up to date membership list on website.
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.

NO.	NO. ACTION STEPS		FREQUENCY	DUR	ATION IN V	VEEKS, MOI	NTHS OR YE	ARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
21		Compliance with Information Regulator of South Africa	Year 1	<b>→</b>					Manager and Board	Operational	
22		BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

					PUBLI	C SAFET	Υ				
NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	<b>→</b>					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	<b>→</b>					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area
	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	<b>→</b>	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches

NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY		RATION IN V	VEEKS, MO	NTHS OR Y	EARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service	Operational	Participate in existing
									Provider		Neighbourhood Watch, Community
											Police Forum, other CIDs and SAPS
											meetings
8	Application to be submitted to secure	Application submitted to	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement
	Law Enforcement Officer	the CCT									Department by February of every
											year. Contract concluded by April of
											every year
9	Deploy Law Enforcement Officer/s in	Law Enforcement Officers	Ongoing	$\rightarrow$	<b>→</b>	<b>→</b>	<b>→</b>	$\rightarrow$	Manager and City of	Operational	
	support of the Public Safety strategy	deployed in CID							Cape Town		
	and management plan										
10	Plan deployment of CCTV cameras	CCTV Camera deployment	Ongoing	$\rightarrow$	$\rightarrow$	<b>→</b>	<b>→</b>	<b>→</b>	Board, Manager and	<b>Board and Operational</b>	
		included in Public Safety							Service Provider		
		strategy and management									
		plan									
11	Register CCTV Cameras with the CCT	Cameras registered with	Ongoing	→	$\rightarrow$	<b>→</b>	<b>→</b>	$\rightarrow$	Manager	Operational	
		the CCT									
12	Monitor CCTV Cameras	Monitoring of CCTV	Ongoing	→	$\rightarrow$	<b>→</b>	<b>→</b>	$\rightarrow$	Manager	Operational	Service providers to be reappointed
		Cameras by appropriately									or new providers to be appointed in
		qualified service providers.									last year of contract period by
											means of a competitive process.
											Well Documented.

				MAINT	ENANCE	AND C	LEANSIN	IG			
NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUR	ATION IN V	VEEKS, MO	NTHS OR YE	ARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	<b>→</b>					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	<b>→</b>					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process

NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUR	ATION IN V	VEEKS, MO	NTHS OR YE	ARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	÷	→	→	→	÷	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	<b>→</b>	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	<b>→</b>	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	<b>→</b>	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	÷	÷	÷	→	÷	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	<b>→</b>	<b>→</b>	→	→	<b>→</b>	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance

NO.	ACTION STEPS KEY PERFORMANCE INDICATOR		FREQUENCY	DUR	ATION IN V	VEEKS, MO	NTHS OR YE	ARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
12	maintenance or damage to CCT	Report findings to the relevant CCT department and log CCT service request	Ongoing	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>		Manager	and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests
	d. Traffic signals and road markings e. Public Open Spaces incl. Parks										

			E	ENVIRO	NMENT	AL DEVI	LOPME	NT			
NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUR	ATION IN V	VEEKS, MOI	NTHS OR YE	ARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	<b>→</b>	<b>→</b>	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City

NO.	ACTION STEPS		FREQUENCY	DUR	ATION IN V	VEEKS, MO	NTHS OR Y	EARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	<b>→</b>	<b>→</b>	→	<b>→</b>	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	<b>→</b>	<b>→</b>	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager and Service Provider	Board, Operational and Annual Report where applicable	

			soc	IAL AN	D ECON	OMIC D	EVELOP	MENT			
NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUR	RATION IN V	WEEKS, MO	NTHS OR Y	EARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	<b>→</b>					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	<b>→</b>	<b>→</b>	<b>→</b>	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	or service provided.
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations

NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUR	ATION IN V	VEEKS, MO	NTHS OR YE	ARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
6	Work in conjunction with local social	Job creation through social	Ongoing	<b>\</b>	<b>→</b>	<b>→</b>	→	$\rightarrow$	Manager and social	Annual Report	Partner with CCT Social
	welfare and job creation organisations	intervention							welfare organisations		Development and social welfare
	and develop the delivery of the										organisations
	supplementary services to improve the										
	urban environment										
7	Provide social services	Social service to recipients	Ongoing	<b>→</b>	<b>→</b>	→	<b>→</b>	<b>→</b>	Manager and Social	Board and Annual	
									Worker	Report	

					соммі	JNICATI	ON				
NO.	ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DUF	RATION IN V	WEEKS, MO	NTHS OR Y	EARS	RESPONSIBLE	REPORTING	COMMENTS
		INDICATOR	per year	Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	÷					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	<b>→</b>	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	<b>→</b>	<b>→</b>	<b>→</b>	<b>→</b>	Manager	Operational	Signage to be visible and maintained with CCT approval

## **SOMERSET WEST CITY IMPROVEMENT DISTRICT**

#### **5 YEAR BUDGET AS PER BUSINESS PLAN**

	2025/26	2026/27	2027/28	2028/29	2029/30
INCOME	R	R	R	R	R
Income from Additional Rates	-4 785 676 <b>98.0%</b>	-5 121 235 <b>98.1%</b>	-5 480 259 <b>98.2%</b>	-5 863 269 <b>98.3%</b>	-6 271 790 <b>98.4%</b>
Other: Accumulated Surplus	-100 000 <b>2.0%</b>	-100 000 <b>1.9%</b>	-100 000 <b>1.8%</b>	-100 000 <b>1.7%</b>	-100 000 <b>1.6%</b>
TOTAL INCOME	-4 885 676 100.0%	-5 221 235 100.0%	-5 580 259 100.0%	-5 963 269 100.0%	-6 371 790 100.0%
EXPENDITURE	R	R	R	R	R
Core Business	3 662 506 75.0%	3 920 681 75.1%	4 197 089 75.2%	4 493 019 75.3%	4 809 854 75.5%
Cleansing services	472 405	505 473	540 856	578 716	619 227
Environmental upgrading	10 000	10 600	11 236	11 910	12 625
Law Enforcement Officers / Traffic Wardens Public Safety	260 000	280 800	303 264	327 525	353 727
Public Safety - CCTV monitoring	2 691 000 159 101	2 879 370 170 238	3 080 926 182 155	3 296 591 194 906	3 527 352 208 549
Social upliftment	50 000	53 000	56 180	59 551	63 124
Urban Maintenance	20 000	21 200	22 472	23 820	25 250
Depreciation	65 000 1.3%	74 000 1.4%	84 000 1.5%	94 000 1.6%	104 000 1.6%
Repairs & Maintenance	20 000 0.4%	21 200 0.4%	22 472 0.4%	23 820 0.4%	25 250 0.4%
General Expenditure	819 600 16.8%	869 217 16.6%	921 840 16.5%	977 655 16.4%	1 036 722 16.3%
Accounting fees	16 250	17 388	18 605	19 907	21 300
Administration and management fees	576 450	611 037	647 699	686 561	727 755
Advertising costs	10 000	10 600	11 236	11 910	12 744
Auditor's remuneration	20 275	21 694	23 213	24 838	26 328
Bank charges	3 500	3 710	3 933	4 169	4 419
Contingency / Sundry Insurance	4 000 5 000	4 240 5 300	4 494 5 618	4 764 5 955	5 050 6 312
Marketing and promotions	15 000	15 900	16 854	17 865	18 937
Motor vehicle expenses	25 800	27 348	28 988	30 728	32 571
Office rental	111 825	118 535	125 647	133 185	141 176
Secretarial duties	7 500	8 025	8 587	9 188	9 831
Telecommunication	24 000	25 440	26 966	28 585	30 299
Projects	125 000 2.6%	132 500 2.5%	140 450 2.5%	148 877 2.5%	<u>157 810</u> 2.5%
Village Collective	125 000	132 500	140 450	148 877	157 810
Capital Expenditure (PPE)	50 000 1.0%	50 000 1.0%	50 000 0.9%	50 000 0.8%	50 000 0.8%
CCTV / LPR Cameras	50 000	50 000	50 000	50 000	50 000
Bad Debt Provision 3%	143 570 2.9%	153 637 2.9%	164 408 2.9%	175 898 2.9%	188 154 3.0%
TOTAL EXPENDITURE	4 885 676 100.0%	5 221 235 100.0%	5 580 259 100.0%	5 963 269 100.0%	6 371 790 100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	5.8%	6.9%	<b>6.9</b> %	6.9%	6.9%
GROWTH: ADD RATES REQUIRED	8.8%	7.0%	7.0%	7.0%	7.0%

# **ANNEXURE A**

LIST	OF RA	TEBLE PROPERTIES W	<b>ITHIN THE SOMERSET</b>	WEST CI	)	
Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
non-residential	16	OAK STREET	SOMERSET WEST		319491	8951
non-residential	38	Andries pretorius street	SOMERSET WEST		319050	8197
non-residential	48	Andries Pretorius Street	SOMERSET WEST		317628	6051
NON-RESIDENTIAL	50	Andries Pretorius Street	SOMERSET WEST		436243	716
NON-RESIDENTIAL	62	Andries Pretorius Street	SOMERSET WEST		448804	866
NON-RESIDENTIAL	68	Andries pretorius street	AUDAS ESTATE		320004	966
NON-RESIDENTIAL	70	Andries pretorius street	AUDAS ESTATE		320000	965
NON-RESIDENTIAL	72	Andries pretorius street	AUDAS ESTATE		319880	946
NON-RESIDENTIAL	74	Andries pretorius street	AUDAS ESTATE		320239	991
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	1	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	2	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	3	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	5	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	6	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	7	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	8	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE	9	319736	9240
NON-RESIDENTIAL	76	Andries pretorius street	AUDAS ESTATE		319736	9240
NON-RESIDENTIAL	78	Andries pretorius street	AUDAS ESTATE		320023	968
NON-RESIDENTIAL	80	Andries pretorius street	AUDAS ESTATE	1	320012	967
NON-RESIDENTIAL	80	ANDRIES PRETORIUS STREET	AUDAS ESTATE	2	320012	967
NON-RESIDENTIAL	80	Andries Pretorius Street	AUDAS ESTATE	3	320012	967
NON-RESIDENTIAL	84	Andries Pretorius Street	AUDAS ESTATE		311138	1026
NON-RESIDENTIAL	82A	Andries Pretorius Street	AUDAS ESTATE		317870	6312
NON-RESIDENTIAL	7	BELVEDERE STREET	SOMERSET WEST		437869	548
NON-RESIDENTIAL	9	BELVEDERE STREET	SOMERSET WEST		317203	552
NON-RESIDENTIAL	7B	BELVEDERE STREET	SOMERSET WEST		437870	549
NON-RESIDENTIAL	3	BRIGHT STREET	AUDAS ESTATE		320110	976

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	4	BRIGHT STREET	AUDAS ESTATE		311194	1035
NON-RESIDENTIAL	5	BRIGHT STREET	AUDAS ESTATE		320099	975
NON-RESIDENTIAL	7	BRIGHT STREET	AUDAS ESTATE	1	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	2	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	3	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	4	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	5	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	6	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	7	448144	974
non-residential	7	BRIGHT STREET	AUDAS ESTATE	8	448144	974
non-residential	9	BRIGHT STREET	AUDAS ESTATE		320078	973
non-residential	10	BRIGHT STREET	AUDAS ESTATE		315874	4067
non-residential	11	BRIGHT STREET	AUDAS ESTATE		320067	972
non-residential	13	BRIGHT STREET	AUDAS ESTATE		320056	971
non-residential	14	BRIGHT STREET	AUDAS ESTATE		311215	1037
non-residential	15	BRIGHT STREET	AUDAS ESTATE		320045	970
non-residential	16	BRIGHT STREET	AUDAS ESTATE		311226	1038
non-residential	18	BRIGHT STREET	AUDAS ESTATE		311237	1039
non-residential	20	BRIGHT STREET	AUDAS ESTATE		311249	1040
non-residential	22	BRIGHT STREET	AUDAS ESTATE		311260	1041
non-residential	24	BRIGHT STREET	AUDAS ESTATE		311271	1042
non-residential	11	CALEDON STREET	SOMERSET WEST		437872	551
non-residential	14	CALEDON STREET	MARTINVILLE	1	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	2	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	3	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	4	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	5	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	6	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	7	448119	2743

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	14	CALEDON STREET	MARTINVILLE	8	448119	2743
NON-RESIDENTIAL	14	CALEDON STREET	MARTINVILLE	9	448119	2743
NON-RESIDENTIAL	14	CALEDON STREET	MARTINVILLE	10	448119	2743
NON-RESIDENTIAL	14	CALEDON STREET	MARTINVILLE	11	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	12	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	13	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	14	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	15	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	16	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	17	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	18	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	19	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	20	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	21	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	22	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	23	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	24	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE	25	448119	2743
non-residential	14	CALEDON STREET	MARTINVILLE		448119	2743
non-residential	15	CALEDON STREET	SOMERSET WEST		437871	550
non-residential	16	CALEDON STREET	MARTINVILLE		314896	2744
non-residential	19	CALEDON STREET	SOMERSET WEST		437857	3055
non-residential	28	CALEDON STREET	MARTINVILLE		314486	2211
non-residential	30	CALEDON STREET	MARTINVILLE		314481	2197
non-residential	32	CALEDON STREET	MARTINVILLE		314480	2196
non-residential	37	CALEDON STREET	SOMERSET WEST		314470	2174
non-residential	46	CALEDON STREET	ROUNDHAY		314473	2187
non-residential	53	CALEDON STREET	SOMERSET WEST		312954	12230
non-residential	56	CALEDON STREET	ROUNDHAY		314419	2088

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
non-residential	57	CALEDON STREET	somerset west		312257	11447
NON-RESIDENTIAL	63	CALEDON STREET	SOMERSET WEST		974381	15749
non-residential	64	CALEDON STREET	SOMERSET WEST		314916	2765
non-residential	65	CALEDON STREET	SOMERSET WEST		312108	11284
non-residential	7	CHURCH STREET	SOMERSET WEST		980219	15470
non-residential	16	DIRKIE UYS ROAD	AUDAS ESTATE		319969	961
non-residential	18	DIRKIE UYS ROAD	AUDAS ESTATE		319990	963
non-residential	20	DIRKIE UYS ROAD	AUDAS ESTATE		319996	964
non-residential	20	DIRKIE UYS ROAD	AUDAS ESTATE		319996	964
non-residential	150	DIRKIE UYS ROAD	SOMERSET WEST		319052	8200
non-residential	18A	DIRKIE UYS ROAD	AUDAS ESTATE		437988	962
non-residential	13	Drama Street	ROUNDHAY		312741	12007
non-residential	2	FAGAN STREET	SOMERSET WEST	1	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	2	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	3	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	4	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	5	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	6	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	7	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	8	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	9	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	10	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	11	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	12	448222	7687
non-residential	2	FAGAN STREET	somerset west	13	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	14	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	15	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	16	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	17	448222	7687

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
non-residential	2	FAGAN STREET	somerset west	18	448222	7687
NON-RESIDENTIAL	2	FAGAN STREET	SOMERSET WEST	19	448222	7687
NON-RESIDENTIAL	2	FAGAN STREET	SOMERSET WEST	20	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	21	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	22	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	23	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	24	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	25	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	26	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	27	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST	28	448222	7687
non-residential	2	FAGAN STREET	SOMERSET WEST		448222	7687
non-residential	4	FAGAN STREET	SOMERSET WEST	2	317772	620
non-residential	4	FAGAN STREET	SOMERSET WEST	3	317772	620
non-residential	4	FAGAN STREET	SOMERSET WEST	4	317772	620
non-residential	4	FAGAN STREET	SOMERSET WEST	5	317772	620
non-residential	4	FAGAN STREET	SOMERSET WEST	6	317772	620
non-residential	4	FAGAN STREET	SOMERSET WEST		317772	620
non-residential	4	FAGAN STREET	SOMERSET WEST		317772	620
non-residential	5	FAGAN STREET	SOMERSET WEST		318853	7832
non-residential	7	FAGAN STREET	SOMERSET WEST		317600	595
non-residential	9	FAGAN STREET	SOMERSET WEST		317589	594
non-residential	10	FAGAN STREET	SOMERSET WEST		312404	11629
non-residential	11	FAGAN STREET	SOMERSET WEST		317581	593
non-residential	2A	FAGAN STREET	SOMERSET WEST		317868	6309
non-residential	4	HUISING STREET	SOMERSET WEST		312681	11941
non-residential	9	HUISING STREET	SOMERSET WEST		313316	12686
non-residential	10	HUISING STREET	SOMERSET WEST		318866	7872
NON-RESIDENTIAL	13	HUISING STREET	SOMERSET WEST		314915	2764

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	1	HUNTERS LANE	SOMERSET WEST		317844	627
NON-RESIDENTIAL	11	HUNTERS LANE	SOMERSET WEST		317934	639
NON-RESIDENTIAL	51	LOURENS STREET	SOMERSET WEST		319395	8635
NON-RESIDENTIAL	1	LOURENSFORD ROAD	STUART'S HILL		436323	1750
non-residential	2	LOURENSFORD ROAD	SOMERSET WEST		995579	15208
NON-RESIDENTIAL	4	LOURENSFORD ROAD	SOMERSET WEST		979455	15203
NON-RESIDENTIAL	5	LOURENSFORD ROAD	STUART'S HILL		11411054	19129
NON-RESIDENTIAL	6	LOURENSFORD ROAD	SOMERSET WEST		314379	1989
non-residential	7	LOURENSFORD ROAD	STUART'S HILL		11411683	19131
non-residential	9	LOURENSFORD ROAD	STUART'S HILL		436328	1756
non-residential	10	LOURENSFORD ROAD	SOMERSET WEST		314373	1978
non-residential	3A	LOURENSFORD ROAD	STUART'S HILL		11406934	19128
non-residential	73	MAIN ROAD	SOMERSET WEST		317473	579
non-residential	83	MAIN ROAD	SOMERSET WEST		315771	3943
non-residential	94	MAIN ROAD	SOMERSET WEST		318759	7647
non-residential	99	MAIN ROAD	SOMERSET WEST		318843	7806
NON-RESIDENTIAL	100	MAIN ROAD	SOMERSET WEST		318905	7966
NON-RESIDENTIAL	101	MAIN ROAD	SOMERSET WEST		317862	630
NON-RESIDENTIAL	103	MAIN ROAD	SOMERSET WEST		314892	2726
NON-RESIDENTIAL	104	MAIN ROAD	SOMERSET WEST		319247	8493
non-residential	105	MAIN ROAD	SOMERSET WEST		318374	697
non-residential	106	MAIN ROAD	SOMERSET WEST		318910	7975
non-residential	107	MAIN ROAD	SOMERSET WEST		318378	698
non-residential	107	MAIN ROAD	SOMERSET WEST		318378	698
NON-RESIDENTIAL	108	MAIN ROAD	SOMERSET WEST		437868	547
NON-RESIDENTIAL	109	MAIN ROAD	SOMERSET WEST		436505	13026
NON-RESIDENTIAL	109	MAIN ROAD	SOMERSET WEST		436505	13026
NON-RESIDENTIAL	110	MAIN ROAD	SOMERSET WEST		437867	546
non-residential	112	MAIN ROAD	SOMERSET WEST		317134	545

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
non-residential	113	MAIN ROAD	SOMERSET WEST		318402	701
NON-RESIDENTIAL	114	MAIN ROAD	SOMERSET WEST		319401	8732
non-residential	117	MAIN ROAD	SOMERSET WEST		318426	705
non-residential	118	MAIN ROAD	SOMERSET WEST		315067	3057
non-residential	119	MAIN ROAD	SOMERSET WEST		319064	8251
NON-RESIDENTIAL	123	MAIN ROAD	SOMERSET WEST		318899	7939
non-residential	124	MAIN ROAD	SOMERSET WEST		314462	2153
non-residential	125	MAIN ROAD	SOMERSET WEST		319202	840
non-residential	126	MAIN ROAD	SOMERSET WEST		314463	2154
non-residential	127	MAIN ROAD	SOMERSET WEST		319213	841
non-residential	129	MAIN ROAD	SOMERSET WEST		319224	842
non-residential	130	MAIN ROAD	SOMERSET WEST		313048	12333
non-residential	131	MAIN ROAD	SOMERSET WEST		319227	843
non-residential	133	MAIN ROAD	SOMERSET WEST		319228	844
non-residential	133	MAIN ROAD	SOMERSET WEST		319228	844
non-residential	134	MAIN ROAD	SOMERSET WEST		314464	2158
non-residential	136	MAIN ROAD	SOMERSET WEST	1	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	2	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	3	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	4	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	5	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	6	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	7	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	8	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	9	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	10	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	11	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	12	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	13	314465	2159

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
non-residential	136	MAIN ROAD	SOMERSET WEST	14	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	15	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	16	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	17	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	18	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	19	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	20	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	21	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	22	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	23	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	24	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	25	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	26	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	29	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	30	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	31	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	32	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	33	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST	34	314465	2159
non-residential	136	MAIN ROAD	SOMERSET WEST		314465	2159
non-residential	137	MAIN ROAD	SOMERSET WEST		319233	848
non-residential	138	MAIN ROAD	SOMERSET WEST		315732	3902
non-residential	139	MAIN ROAD	SOMERSET WEST	1	319243	849
non-residential	139	MAIN ROAD	SOMERSET WEST	2	319243	849
non-residential	139	MAIN ROAD	SOMERSET WEST		319243	849
non-residential	140	MAIN ROAD	SOMERSET WEST		314467	2161
non-residential	141	MAIN ROAD	SOMERSET WEST		319263	851
non-residential	143	MAIN ROAD	SOMERSET WEST		319284	853
non-residential	144	MAIN ROAD	SOMERSET WEST		319960	9575

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	145	MAIN ROAD	somerset west		319295	854
NON-RESIDENTIAL	147	MAIN ROAD	SOMERSET WEST		89793657	21127
non-residential	147	MAIN ROAD	SOMERSET WEST		89793657	21127
non-residential	151	MAIN ROAD	AUDAS ESTATE		319955	956
non-residential	151	MAIN ROAD	AUDAS ESTATE		319955	956
NON-RESIDENTIAL	151	MAIN ROAD	AUDAS ESTATE		319955	956
NON-RESIDENTIAL	153	MAIN ROAD	AUDAS ESTATE		1071990	18456
NON-RESIDENTIAL	154	MAIN ROAD	SOMERSET WEST		315007	2918
non-residential	155	MAIN ROAD	AUDAS ESTATE		319924	952
non-residential	157	MAIN ROAD	AUDAS ESTATE		320148	980
non-residential	159	MAIN ROAD	AUDAS ESTATE		312080	11237
non-residential	160	MAIN ROAD	SOMERSET WEST		1009264	17127
non-residential	161	MAIN ROAD	AUDAS ESTATE		320132	978
non-residential	162	MAIN ROAD	SOMERSET WEST		315707	3735
non-residential	163	MAIN ROAD	AUDAS ESTATE	1	320121	977
non-residential	163	MAIN ROAD	AUDAS ESTATE	2	320121	977
non-residential	163	MAIN ROAD	AUDAS ESTATE		320121	977
non-residential	164	MAIN ROAD	SOMERSET WEST		319425	8818
non-residential	165	MAIN ROAD	AUDAS ESTATE		311183	1034
non-residential	166	MAIN ROAD	STUART'S HILL		319892	9480
non-residential	167	MAIN ROAD	AUDAS ESTATE		311173	1033
non-residential	170	MAIN ROAD	STUART'S HILL	1	436299	1682
non-residential	170	MAIN ROAD	STUART'S HILL	2	436299	1682
non-residential	170	MAIN ROAD	STUART'S HILL	3	436299	1682
non-residential	170	MAIN ROAD	STUART'S HILL	4	436299	1682
non-residential	170	MAIN ROAD	STUART'S HILL	5	436299	1682
non-residential	170	MAIN ROAD	STUART'S HILL		436299	1682
non-residential	155A	MAIN ROAD	AUDAS ESTATE		319935	953
non-residential	11	MYBURGH STREET	ROUNDHAY		314402	2036

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
non-residential	11B	MYBURGH STREET	ROUNDHAY		741805	2037
NON-RESIDENTIAL	11C	MYBURGH STREET	ROUNDHAY		437840	2035
NON-RESIDENTIAL	3	OAK STREET	SOMERSET WEST		319180	838
NON-RESIDENTIAL	5	OAK STREET	SOMERSET WEST		315724	3759
non-residential	135	OAK STREET	SOMERSET WEST		319229	845
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	1	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	2	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	3	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	4	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	5	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	6	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	7	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	8	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	9	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	10	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	11	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	12	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	13	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	14	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	15	314485	2210
non-residential	10	OUDEHUIS STREET	SOMERSET WEST	16	314485	2210
non-residential	2	ROSENOW STREET	SOMERSET WEST		314387	2009
non-residential	7	ROSENOW STREET	SOMERSET WEST		314375	1981
non-residential	4	ST JAMES STREET	AUDAS ESTATE		320153	981
non-residential	6	ST JAMES STREET	AUDAS ESTATE		320161	982
non-residential	8	ST JAMES STREET	AUDAS ESTATE		320169	983
non-residential	9	ST JAMES STREET	AUDAS ESTATE	38	450533	11960
non-residential	9	ST JAMES STREET	AUDAS ESTATE	39	450533	11960
non-residential	9	ST JAMES STREET	AUDAS ESTATE	40	450533	11960

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	9	ST JAMES STREET	AUDAS ESTATE	41	450533	11960
NON-RESIDENTIAL	9	ST JAMES STREET	AUDAS ESTATE		450533	11960
non-residential	10	ST JAMES STREET	AUDAS ESTATE		320180	984
non-residential	12	ST JAMES STREET	AUDAS ESTATE		320191	985
non-residential	13	ST JAMES STREET	AUDAS ESTATE		312343	11549
non-residential	14	ST JAMES STREET	AUDAS ESTATE		320195	986
non-residential	15	ST JAMES STREET	AUDAS ESTATE		319891	948
non-residential	16	ST JAMES STREET	AUDAS ESTATE		320206	987
non-residential	17	ST JAMES STREET	AUDAS ESTATE		319885	947
non-residential	6A	ST JAMES STREET	AUDAS ESTATE		77363783	20608
non-residential	3	STELLENDAL ROAD	AUDAS ESTATE		311168	1032
non-residential	7	STELLENDAL ROAD	AUDAS ESTATE		311149	1030
non-residential	11	STELLENDAL ROAD	AUDAS ESTATE		311141	1028
non-residential	5	VICTORIA STREET	SOMERSET WEST		315287	3315
non-residential	7	VICTORIA STREET	SOMERSET WEST		315288	3316